

Merrimack Valley Chamber of Commerce

----- The Best Investment For Your Business -----

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To Whom It May Concern:

As President/CEO of the Merrimack Valley Chamber of Commerce, having over 1,000 business members within the Merrimack Valley communities, including Methuen, I am writing about Holy Family Hospital in support of the proposed Cerberus transaction.

It is evident that this new venture would enable Holy Family to better serve patients and community, within a variety of ways.

The new venture will provide much needed new tax revenue to Methuen which will help the community provide services without increasing tax burden upon business and residents.

This new opportunity benefits not just Methuen, however. As you know, employment is a critical issue here in the Valley, and Holy Family Hospital is a long time important community employment resource. It is estimated that this new venture will ensure that much needed jobs remain and hopefully expanded as new and innovative programs and capital projects are implemented. This will have the effect of a positive impact upon both jobs in the community and the region, as well as, a positive impact to local and area businesses as capital project expenses get spent within the area, and thus benefiting area small businesses.

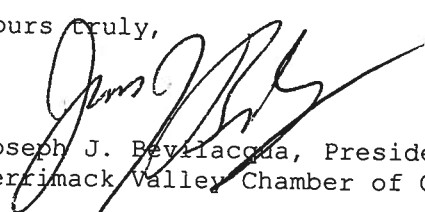
The leadership of Holy Family, ^{like another community hospital} understands the importance of community, and being part of the community. This venture will enable, I am told, current hospital leadership and local board members remain to continue their positive community support.

And perhaps most important, Holy Family will continue to be able to provide the important health care services desperately needed by the community and region.

^{never been} ~~we believe the health care facilities within LMA & M.V. Hospital are sufficient~~ ^{also important} ~~to the~~ ^{Valley} ~~community~~ ^{continue} ~~to have~~ ^{to Boston} ~~in health care~~

In closing, I would summarize by saying simply that it is important to the well being of our M.V. Community to continue to have Holy Family Hospital, a well-respected acute care hospital, not simply remain here, but flourish here for the well being of all.

Yours truly,


Joseph J. Baylacqua, President/CEO
Merrimack Valley Chamber of Commerce

Doc:HolyFamily